



## Report of the Cabinet Member for Service Transformation (Deputy Leader)

Scrutiny Programme Committee – 18 October 2022

### Briefing - Swansea PSB: Local Well-being Plan 2023

<b>Purpose</b>	To brief and update the Scrutiny Committee on the Local Well-being Plan to be published by Swansea Public Services Board (PSB) in May 2023.
<b>Content</b>	This report discusses Swansea PSB's Local Well-being Plan 2023, including the statutory requirements, key aspects of its purpose and the process and progress to date.
<b>Councillors are being asked to</b>	Consider the information provided and give views. Consider how and when Scrutiny prefers to consider the draft plan given timetable.
<b>Lead Councillor</b>	Councillor Andrea Lewis, Cabinet Member for Service Transformation (Deputy Leader)
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#### 1. Background

- 1.1 The Well-being of Future Generations (Wales) Act 2015 requires Public Service Boards (PSBs) in Wales to prepare and publish a local well-being plan no later than 12 months after each ordinary election.
- 1.2 The May 2023 Local Well-being Plan will set out how Swansea PSB intends to improve the state of economic, social, environmental and cultural well-being of Swansea over the next five years.
- 1.3 The Plan must set out Local Well-being Objectives which aim to maximise the PSB's contribution to achieving national well-being goals in Swansea and accord with the sustainable development principle's five ways of working.

- 1.4 It must also set out all **reasonable** steps for the board to deliver on the steps collectively, and in addition can include steps to be taken individually or collectively by partners acting individually or jointly.
- 1.5 The steps will be developed with the involvement of as broad a diversity of input as possible and based on an extensive evidence base driven by the May 22 Assessment of local Well-being. Although 'It is for the Board to form its own judgement of what steps it would be reasonable to take, on the basis of its own knowledge and consideration of the circumstances and characteristics of its area.'
- 1.6 The previous Local Well-being Plan and information relating to that process is available at [www.swansea.gov.uk/localwellbeingplan](http://www.swansea.gov.uk/localwellbeingplan)

## **2. Purpose**

- 2.1 The primary, statutory purpose of the Local Well-being Plan is to identify a focused number of well-being objectives and reasonable steps to ensure the collaborative efforts of Swansea Public Services Board improve Swansea's well-being.
- 2.2 Statutory Guidance sets out 4 key elements of the well-being plan.
  - To specify the extent to which well-being objectives have been met by the 2018 Plan and the periods of time within which the board expect to meet objectives
  - How objectives will contribute to the well-being goals.
  - To explain how objectives and steps have been explained in relation to the latest Assessment.
  - Outline the proposed steps and by who in line with the sustainable development principle.

## **3. Setting the Draft Objectives**

- 3.1 One of the strengths of Swansea Public Services Board's first Well-being Plan was that the Local Well-being Objectives were set in the context of our well-being ambitions for 2040. Intensive foresighting work was undertaken with the public, PSB partners across the private, public and third sector as well as with under-represented groups, looking at local well-being objectives for change over a generation.
- 3.2 Analysis suggests that issues and actions within the remit of the PSB identified via engagement on the Assessment of Local Well-being appear to broadly align with existing long term Local Well-being Objectives. Annual reporting demonstrated progress had been made towards the 2040 ambition. It was therefore agreed a continued focus on the existing positive trajectory while focusing on a fresh set of short and medium steps is likely to enable the PSB to build on the momentum of previous successes while learning from our experience moving forward.

- 3.3 It is proposed that greater change over the long term and focus on action can be achieved by reviewing rather than arbitrarily changing all the local well-being objectives.

The Draft Objectives reviewed to date are as follows

- *Early Years: To ensure that children in Swansea have the best start in life to be the best they can be.*
- *Live Well, Age Well: To make Swansea a great place to live at every stage of life.*
- *Climate Change and Nature Recovery: To improve health, enhance biodiversity and reduce the impact of climate change.*
- *Strong communities: To build cohesive communities with a sense of pride and belonging.*

- 3.4 The Joint Committee's key concern is improving 'how' we deliver via the steps, reviewing how collaborative arrangements work in practice and specifically how we can achieve better integration across objectives in delivering a smaller number of steps more effectively.

## **4. Process**

### **Initial Response Analysis**

- 4.1 A response analysis of Assessment of Local Well-being's outcomes was initially assessed by a Planning Group of officers from across partner organisations liaising with colleagues from partner organisations involved with the existing objective groups. This included representatives of the Board's four statutory partners and officer leads for each of the four existing Objective Delivery groups.
- 4.2 The Joint Committee held a discussion-based workshop on 11<sup>th</sup> August to explore strategic approaches to setting the Well-being Objectives and agreement of draft well-being objectives.

### **Future Generations Commission Support**

- 4.3 A statutory support period of 14 weeks was triggered on 15 August 2022 when the Joint Committee's draft objectives were shared with the Commissioner office. Advice and support is taking place on an ongoing basis until a summary letter detailing advice and support to date provided marks the end of the period.

### **Engagement**

- 4.4 A wide and diverse range of stakeholders detailed within the Future Generations Report [www.futuregenerations2020.wales](http://www.futuregenerations2020.wales) from Community and Town Councils to Children and Young People will be involved in challenging the delivery of the objectives and generating ideas throughout the initial engagement from September and formal consultation period from November 22 to February 14<sup>th</sup> 2023.

- 4.5 Idea generation will be invited direct from partners, Objective leads on behalf of existing objective delivery groups and directly from citizens. This will enable a menu of potential steps to be collated.
- 4.6 An online Partnership Forum open to representatives of all Swansea organisations will take place on October 10<sup>th</sup> 2022. This will challenge the objectives via a 'provocation session' and in the context of the national goals and five ways of working, invite partners to identify potential steps and how they might contribute.
- 4.7 Further challenge and context will be provided in the form of a Three Horizons workshop (Appendix 1) facilitated by NRW. This will explore responses to possible futures across the four objectives using the lens of cost of living as a crosscutting theme to stimulate new thinking. This workshop is to be attended by frontline and strategic leads with knowledge and experience from each objective all sectors providing public services.

### **Evaluation and selection of Steps**

- 4.8 During the consultation period the steps will be collated and information identified around criteria that lessons learnt to date suggests are considered to ensure successful delivery. This includes:
- Leadership from one or ideally more partners
  - Existing or potential funding or resource
  - Best fit – Is this better/already delivered by alternative governance
  - Value added – Measurement method
  - Difference made to people lives
  - Five ways of working
  - Contribution to national well-being goals
- 4.9 Officer use of the Welsh Government Future Impact/Certainty Matrix (Appendix II) will enable a further analysis of the collated potential steps.
- 4.10 Swansea PSB's Project Scoping Matrix (Appendix III) will also be applied to ensure the final selection of steps is most effective collaborative activity on which to focus.

### **Publication and Communication**

- 4.11 A Communication Plan is under development to ensure that the plan is shared with and involves a diversity and citizens over the next five years. This begins with ensuring a variety of accessible formats of the plan are developed and that wider organisations are actively involved in contributing to the success of the steps.
- 4.12 Opportunities for scrutinising the developing plan in detail, will exist immediately prior to formal consultation on 22 November 2022 or at the end of the consultation period in February 2023, once changes reflecting responses are made prior to statutory member and PSB sign off.

## **5. Legal implications**

5.1 There are no legal implications.

## **6. Finance Implications**

6.1 There are no financial implications.

## **7. Integrated Assessment Implications**

7.1 The Council is subject to the Equality Act (Public Sector Equality Duty and the socio-economic duty), the Well-being of Future Generations (Wales) Act 2015 and the Welsh Language (Wales) Measure, and must in the exercise of their functions, have due regard to the need to:

- Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Acts.
- Advance equality of opportunity between people who share a protected characteristic and those who do not.
- Foster good relations between people who share a protected characteristic and those who do not.
- Deliver better outcomes for those people who experience socio-economic disadvantage
- Consider opportunities for people to use the Welsh language
- Treat the Welsh language no less favourably than English.
- Ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs.

7.2 The Well-being of Future Generations (Wales) Act 2015 mandates that public bodies in Wales must carry out sustainable development. Sustainable development means the process of improving the economic, social, environmental and cultural well-being of Wales by taking action, in accordance with the sustainable development principle, aimed at achieving the 'well-being goals'.

7.3 Our Integrated Impact Assessment (IIA) process ensures we have paid due regard to the above. It also takes into account other key issues and priorities, such as poverty and social exclusion, community cohesion, carers, the United Nations Convention on the Rights of the Child (UNCRC) and Welsh language.

7.4 An IIA screening form was completed. This report is a 'for information' briefing report and so is not relevant for an IIA

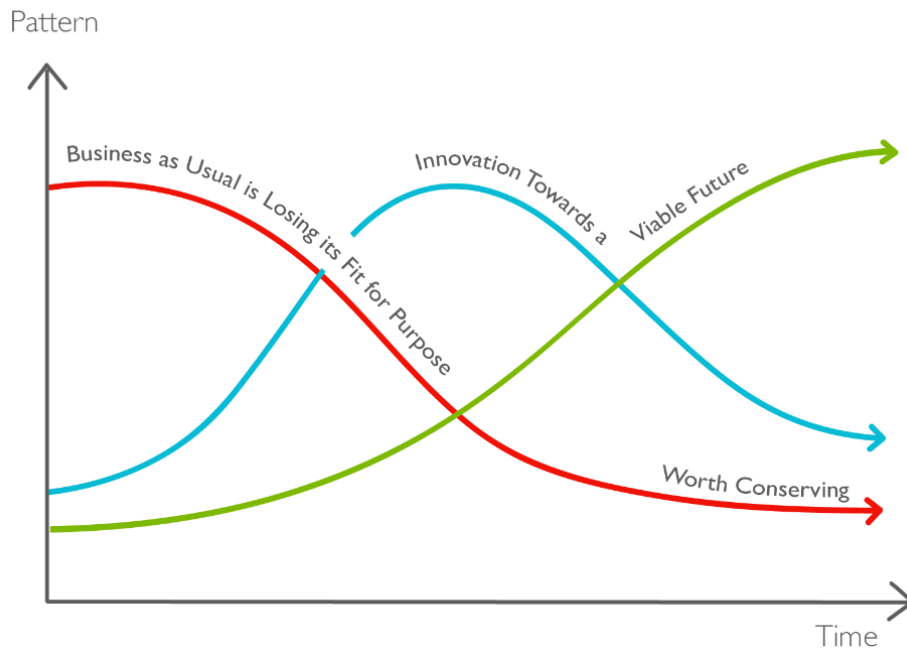
**Background papers:** none

### **Appendices:**

I. Three Horizons Model II. PSB Futures Impact / Certainty Matrix  
IIA Screening Form

# Appendices

## I Three horizons model



## II The PSB Futures Impact/Certainty Matrix.

